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Stronger Charities.  
Stronger Communities.

# SUMMIT 2019

## Powering the Future of Civil Society

23 May 2019



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# Paul O'Sullivan, Chairperson, The Wheel



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# **Elizabeth Bolger, Director of Programmes, The Wheel**



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# PARALLEL SESSION: 12:30PM – 1:00PM

**PROTECTING CIVIL SOCIETY'S VOICE - LEVEL 6; ROOM 81/82**

**RISING TO THE SDG CHALLENGE - LEVEL 6; ROOM 83/84**

**SOCIAL ENTERPRISE: A NEW WAY OF THINKING - LEVEL 5; CANAL CAFÉ**

**ACCOUNTABILITY AND AUTONOMY: GETTING THE BALANCE RIGHT - LEVEL 5;  
HOGAN SUITE**

# **PRACTICE PANELS: 2:45PM – 4:00PM**

**NURTURING OUR FUTURE LEADERS LEVEL 6; ROOM 81/82**

**WHERE IS THE DIGITAL LEADERSHIP? LEVEL 6; ROOM 83/84**

**WE NEED TO TALK ABOUT BOARD DIVERSITY LEVEL 5; CANAL CAFÉ**

**FROM SLOWBALISATION TO THE CASHLESS SOCIETY – WHAT'S AROUND THE CORNER? LEVEL 6; ROOM 79/80**

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## 20<sup>TH</sup> ANNIVERSARY CELEBRATION

HOGAN SUITE (4:15PM-7PM)



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# SETTING THE SCENE

**Ivan Cooper,  
Director of Public Policy,  
The Wheel**



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## SUMMIT 2019 TAKES PLACE AT A TIME OF GREAT CHANGE IN OUR SECTOR IN RELATION TO...

- **public trust and confidence** (remains low and with greater expectations/costs around governance)
- **improved information about the sector** (Benefacts and Charity Regulator)
- increases in **compliance requirements**
- **an increasingly challenging and competitive funding environment**
- how the sector is regulated (Charities Governance Code)

## AND AT A TIME OF GREAT CHALLENGES FOR THE WORLD...

- Climate change and decarbonisation
- Environmental degradation: plastics, pesticides, *extinctions*
- Migration and integration
- Polarised politics, populism and division
- Inequality, poverty and marginalisation
- Gender inequality
- Disruptive potential of 'fake news' through social media

*Our sector is at the front line of all of this, advocating for the changes needed and providing supports and services*

# THE ROLE OF CIVIL SOCIETY AND CV SECTOR IS MORE IMPORTANT THAN EVER AS SOCIETY & ECONOMY RESPONDS!

We need:

- A clear and coherent vision and developmental strategy/policies for the sector
- Strategies that adequately respond to the **challenges** reported by our members

## THE MOST PRESSING ISSUES OUR MEMBERS IDENTIFY

- **Competitive tenders based on lowest price rather than best service – non inclusive of full service delivery costs**
- Threat to charitable ethos in competition with private sector
- Public **trust and confidence**
- Deterioration of **relationships** with statutory funders: moves from partnership to contractual relationship

## CHALLENGES REPORTED BY MEMBERS CONTD.

- Recruiting and **retaining staff**, in light of the funding inadequacy, especially re. remuneration pay restoration.
- Recruiting **board members** (governance responsibilities)
- Ongoing **increase in demand for services**, whilst seemingly powerless to address due to lack of funding
- The impact of greatly increased **compliance requirements**
- The rising **cost of insurance** and threat to work of charities

THERE ARE THE CHALLENGES.

LETS TAKE A QUICK LOOK AT THE STATUTORY POLICIES,  
STRATEGIES AND REPORTS THAT ARE, OR SHOULD BE,  
PARTICULARLY RELEVANT TO TODAY'S DISCUSSION



# FIRST OFF, WE KNOW MORE ABOUT THE SECTOR THANKS TO BENEFACTS DATA



# AND THE CHARITIES REGULATOR'S REPORT ON SOCIAL AND ECONOMIC IMPACT OF CHARITIES

**Indecon**



REGISTERED IRISH CHARITIES

## **Social and Economic Impact Report**

# 2018



“Using Indecon’s model of the Irish economy, when total macro-economic impacts are estimated, charities in Ireland are estimated to have direct, indirect and induced expenditure of €24.98 billion, and support 289,197 employees.”

# THE PROGRAMME FOR GOVERNMENT COMMITMENTS (2016) ARE ALSO RELEVANT



We want to affirm the contribution of the community and voluntary sector to building a more just and prosperous society, and its strong focus on urban and rural regeneration. Community and voluntary organisations provide the human, social and community services in all key areas of our national life. In this work they contribute to the economy as well as create value for Irish society.

We will increase funding levels to support the sector, and develop a multi-annual funding model that focuses on quality, effectiveness and efficiency. We will produce a coherent policy framework and develop a strategy to support the community and voluntary sector and encourage a cooperative approach between public bodies and the community and voluntary sector.

We will also ensure that all commissioning for human, social and community services takes place in a societal value framework (targeted at maximising the value for society).

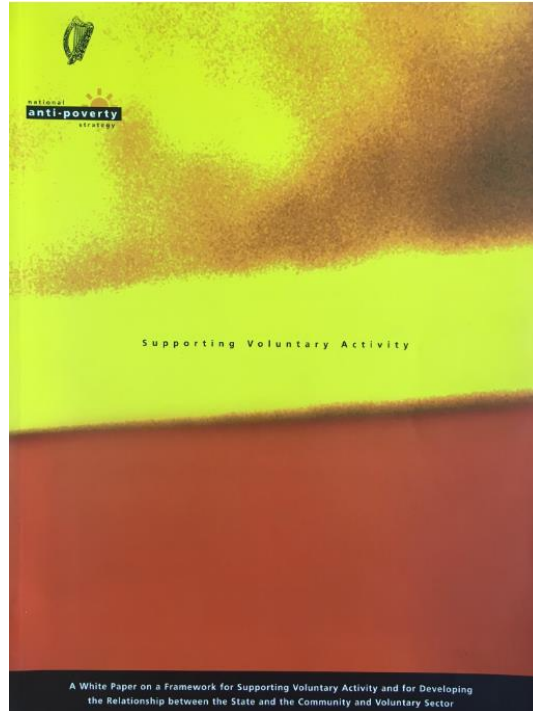
# DRCD IS THE LEAD DEPARTMENT FOR THE SECTOR TWO DIVISIONS: COMMUNITY AND RURAL



**An Roinn Forbartha  
Tuaithe agus Pobail**  
Department of Rural and  
Community Development



# THE WHITE PAPER SUPPORTING VOLUNTARY ACTIVITY (2000) STILL A KEY POLICY STATEMENT



## WHITE PAPER (2000)

- **Formal recognition** of the role of the Community and Voluntary sector in a vibrant, participative democracy and civil society
- **Multi-annual funding** to become the norm for agreed priority services and community development activities
- The **principles in the White Paper** to apply to developing the relationship between the Community and Voluntary sector and the State generally



## WHITE PAPER PRINCIPLES REMAIN PRIMARY

- **Active Citizenship** – ensuring people and organisations take part in decision-making which affects them
- **Adequate resource allocation**
- **promotion of equality of opportunity**
- **Helping people to participate**
- Respect for **individual freedom** in the pursuit of social goals
- Promoting and strengthening **social dialogue**

**All good a still highly relevant today!**

# FRAMEWORK POLICY ON LOCAL AND COMMUNITY DEVELOPMENT (DRCD, 2015)



**Our Communities:**

**A Framework Policy for Local and Community Development in**

**Ireland**

**(2015)**

## THE POLICY IS CURRENTLY BEING DEVELOPED INTO AN ACTION PLAN THAT WILL ALSO ADDRESS CV SECTOR ISSUES

“the government commits itself to the following principles:

- promoting community participation with a strong system of local government
- creating robust local collaboration by engaging with local communities
- supporting voluntary activity and active citizenship”

## POINTS THAT HAVE BEEN MADE BY THE WHEEL IN CONSULTATIONS TO DEVELOP THE ACTION PLAN INCLUDE

- Review **regulatory compliance requirements**
- **Reduce and streamline and fund** compliance
- Develop a **multi-annual funding** approach for public-programmes generally.
- Introduce a model for **full cost recovery** for all programmes

# DRAFT SOCIAL ENTERPRISE POLICY (2019) BEING DEVELOPED BY DRCD



## THREE POLICY OBJECTIVES:

1. Building Awareness of Social Enterprise
2. Growing and Strengthening Social Enterprise
3. Achieving Better Policy Alignment

## DRAFT ACTIONS INCLUDE

- Providing information on the various **business supports available** to social enterprises, and working to address gaps.
- Providing **advice and supports** to assist social enterprises to develop proposals.
- Supporting **capacity-building** for social enterprises in relation to **procurement** processes

# REPORT OF THE CONSULTATIVE PANEL ON GOVERNANCE OF CHARITIES (2018)



## Report of the Consultative Panel on the Governance of Charitable Organisations

5 April 2018



## STUDY UNDERWAY FOR A CHARITY PASSPORT SCHEME TO

- One of the recommendations of the panel was that “*The Charities Regulator should promote efforts to streamline compliance and reporting duplication between State bodies.*”
- Indecon currently conducting a feasibility study for a ‘Charity Passport’ Scheme in Ireland

# NATIONAL STRATEGY ON VOLUNTEERING ALSO IN DEVELOPMENT BY DRCD

Consultation

---

## Volunteering Strategy – Call for Input

Last updated: 3 April 2019

Published: 7 December 2018

From: Department of Rural and Community Development

### Consultation is in review

Open from: 12:00 on 7 December 2018

Closed on: 15:00 on 14 February 2019

The Department of Rural and Community Development (the department) issued a 'Call for Input' (CFI) to inform and seek views from stakeholders on key topics under consideration to develop a National Strategy on Volunteering (the strategy).

# INDEPENDENT REVIEW OF ROLE OF VOLUNTARY ORGANISATIONS IN HEALTH / SOCIAL SERVICES (2019)

Report of the Independent Review  
Group established to examine the role of  
voluntary organisations in publicly funded  
health and personal social services



## IRG REPORT RECOMMENDATIONS INCLUDE

- **Forum** to structure relationships
- **Charter** to set out governing principles for relationship
- **Essential services list** to be agreed with **full-cost funding**
- **Revision of service agreements** to simplify
- Avoid **duplication of reporting**
- System to **manage deficits**
- **Multi-annual budgeting**
- Publicly-funded **support function** for smaller organisations
- **Innovation fund**

# SLAINTECARE ACTION PLAN



## SLAINTECARE – IMPLEMENTATION

“Sláintecare will be delivered through a partnership approach by the **Sláintecare Programme Implementation Office (SPIO)** located in the Department of Health.

The SPIO will work in partnership with citizens, staff and delivery partners in the public and private health and **social care sectors**, elected representatives, and wider stakeholder interest groups to deliver on the range of actions within the reform programme”

# TUSLA COMMISSIONING STRATEGY



“Tusla will **work in partnership** with the Community and Voluntary Sector to build the capacity of the sector through targeted training and development. A partnership approach will be taken at all times...**respecting the unique role of community and voluntary organisations**”.

“Commissioning should incorporate key **capacity-building measures** for the local community and voluntary sector in order that it can respond to the local context and the service requirements of Tusla”.



# CHARITIES REGULATOR'S GOVERNANCE CODE - ALL CHARITIES TO COMPLY FULLY BY 2020



THOSE ARE ONLY THE MOST OBVIOUSLY RELEVANT STRATEGIES / PROCESSES IMPACTING SECTOR: THERE ARE MANY OTHERS...

- SDGs
- *Social Inclusion: An Integrated Strategy 2019 – 2025*
- Review of Community Services Programme (DRCD) currently underway
- Review of Community Employment / Rural Social Scheme / Jobs Initiative currently underway

## SO THIS IS THE GRAND POLICY CONTEXT WITHIN WHICH THE SECTOR'S WORK IS TAKING PLACE, AFFECTING HOW IT IS SHAPED

- How can we ensure the sector's work benefits to the maximum from the many good recommendations/objectives in these existing/expected reports and strategies?
- What are the challenges for the state and the sector in working more effectively together? In balancing autonomy with accountability?
- What do we need to do ensure these strategies and plans are implemented effectively?
- How can we ensure coherence between them?

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# PANEL DISCUSSION

## PLENARY 1

### SUPPORTING THE COMMUNITY AND VOLUNTARY SECTOR TO MAXIMIZE ITS CONTRIBUTION



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# PANEL DISCUSSION

## PLENARY 1

**Facilitator:**

**Noeline Blackwell,  
Chief Executive Officer,  
Dublin Rape Crisis Centre**



# PANEL DISCUSSION

## PLENARY 1

### SUPPORTING THE COMMUNITY AND VOLUNTARY SECTOR TO MAXIMIZE ITS CONTRIBUTION



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# PANEL DISCUSSION

## PLENARY 1

**Kevin McCarthy,  
Secretary General,  
Department  
of Rural and Community Development**



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# PANEL DISCUSSION

## PLENARY 1

**Jane Grimson,**

**Co-author, Report of the Independent Review Group  
established to examine the role of voluntary  
organisations in publicly  
funded health and personal social services**



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# PANEL DISCUSSION

## PLENARY 1

**Helen Martin,  
Interim Chief Executive Officer,  
Charities Regulator**



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An Rialálaí  
Carthanas  
Charities  
Regulator

# Charities Regulation

Helen Martin, Interim CEO

23 May 2019



# Key Issues Raised by the Public

Main categories of concerns received by the Charities Regulator about charities included \* –

- financial control and transparency (29%)
- other governance issues (23%)

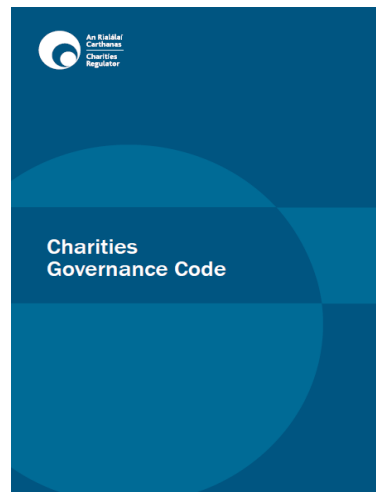
\* *Source: Compliance Report 2017*



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Regulator

# Charities Governance Code

- Consultation with charity trustees, beneficiaries, donors and the public over 2 year period
- Report of the Consultative Panel on the Governance of Charitable Organisations published May 2018
- Code launched November 2018





## 6 principles, 32 core standards, 17 additional standards





## Principle 4 – Exercising Control

*“4.4. Make sure you have appropriate financial controls in place to manage and account for your charity’s money and other assets.”*

- ‘Internal Financial Controls Guidelines for Charities’ (2017)
- Section 47, Charities Act 2009 – Duty to keep proper books of account



## The Code – Key Dates

- **2019** – Learning year – training, guidance (e.g. Online **Toolkit**)
- **2020** – Implementation of Code – compliance record forms retained
- **2021** – Report on compliance with the Code





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Carthanas  
Charities  
Regulator

[www.charitiesregulator.ie](http://www.charitiesregulator.ie)

# PANEL DISCUSSION

## PLENARY 1

**Jane-Ann O'Connell,**  
**Sláintecare Programme Implementation Office**



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Department of Health

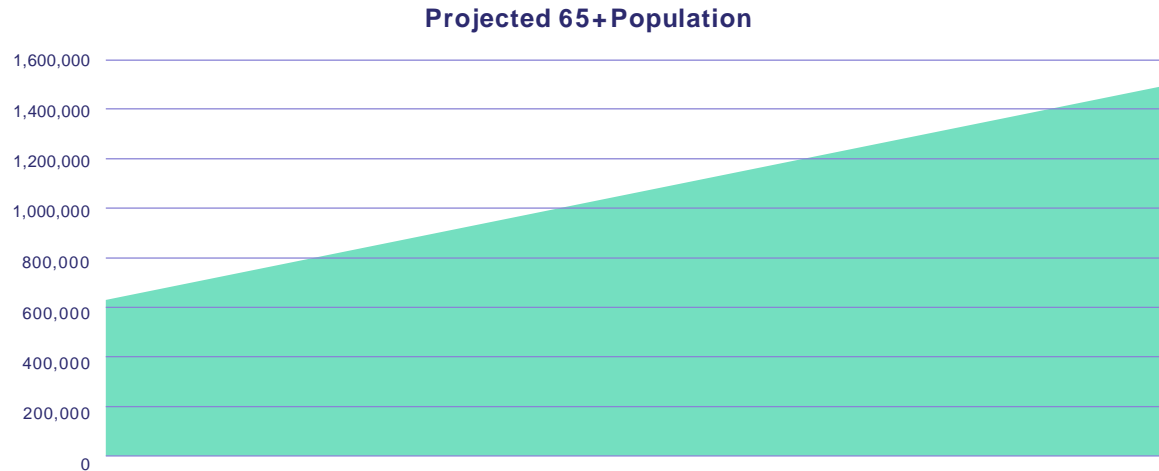
# Jane-Ann O'Connell

## Sláintecare Programme Implementation Office

Sláintecare.

Right Care.Right Place.Right Time.

Over the next ten years our population will change radically with demand set to increase across our health services.



# Sláintecare Objectives:

- Promote the health of our population to prevent illness
- Bring the majority of care into the community
- Create an integrated system of care, with healthcare professionals working closely together
- Create a system where care is provided on the basis of need, not ability to pay
- Move our system from long waiting times to a timely service
- Drive accountability and performance in the health service
- Deliver a health service that has the capacity and ability to plan for, and manage, changing needs

# The goal is to enable the...



# We will do this in partnership.

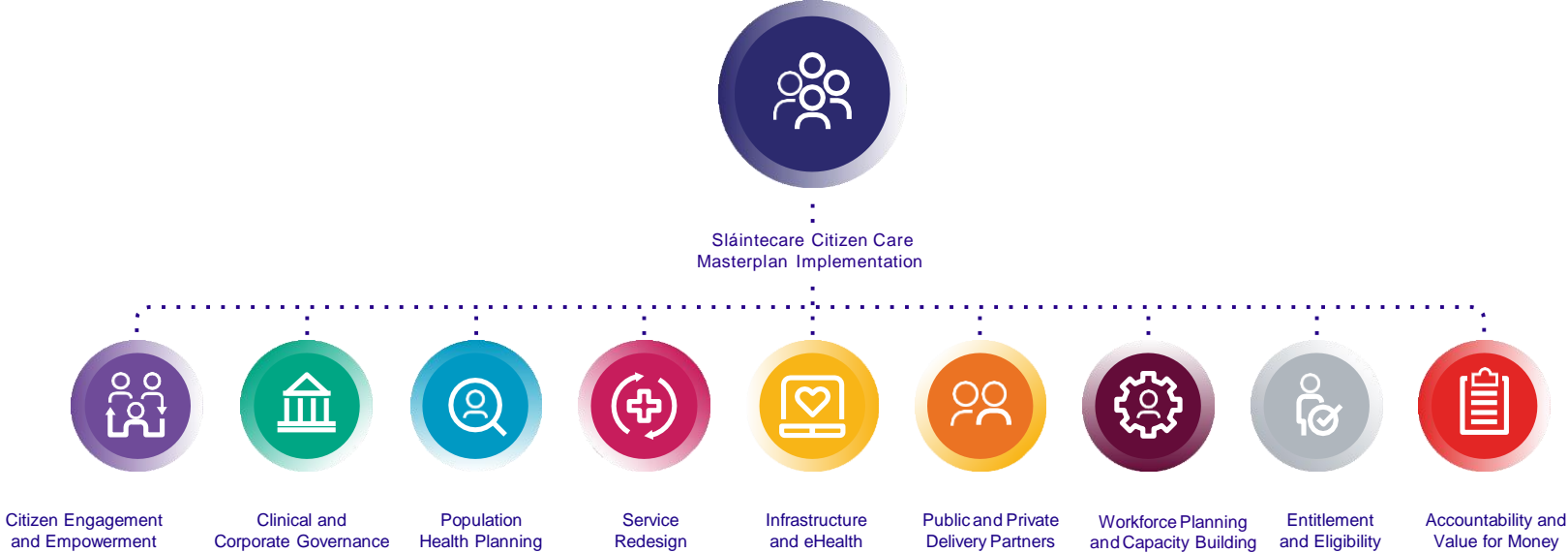


# Approach of Programme Implementation Office:

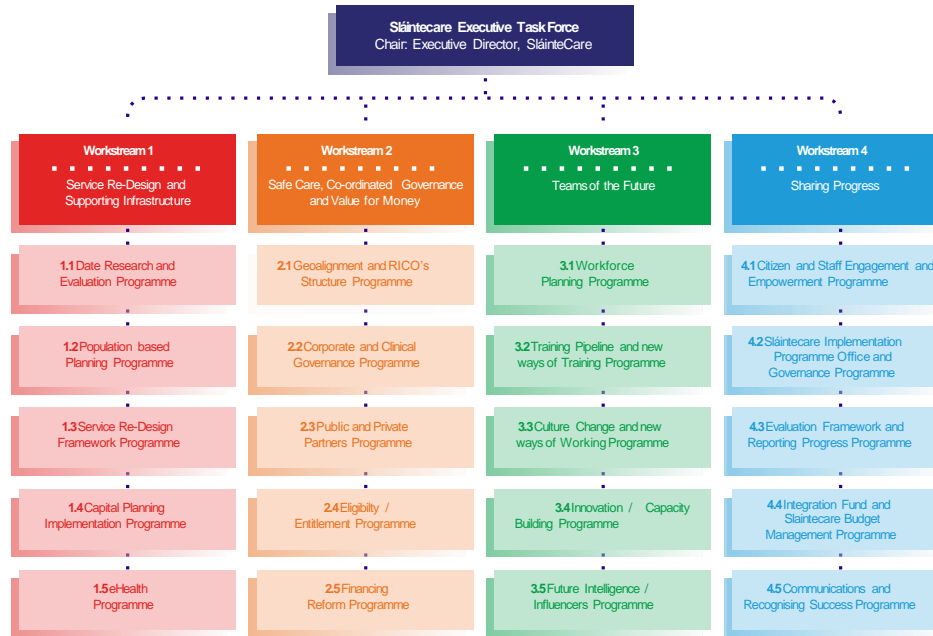
- To establish the programme of reform
- To develop a strategic and programmatic approach to implementation
- To ensure all parts of the system are following the strategy
- To work collaboratively with stakeholders
- To support work of colleagues and reform efforts
- To report on progress
- **NOT** to duplicate effort



# A whole-system framework:



# ...4 Workstreams, each with detailed Projects & Programmes



# Implementation is not easy...

Success



What people think  
it looks like...

Success



What it really  
looks like

# PANEL DISCUSSION

## PLENARY 1

**Oonagh Buckley,  
Deputy Secretary General,  
Department of Justice and Equality**



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An Roinn Dlí agus Cirt  
agus Comhionannais  
Department of Justice  
and Equality

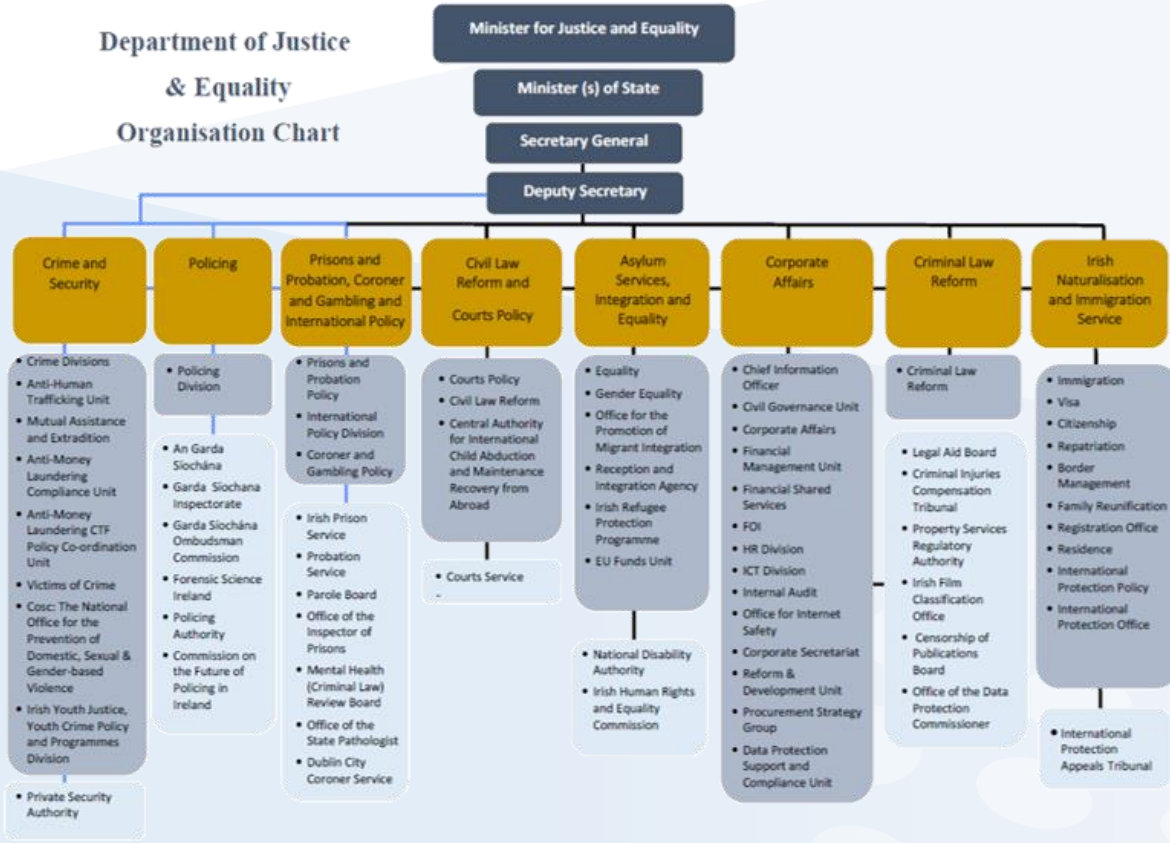


# Transformation of the Department of Justice and Equality

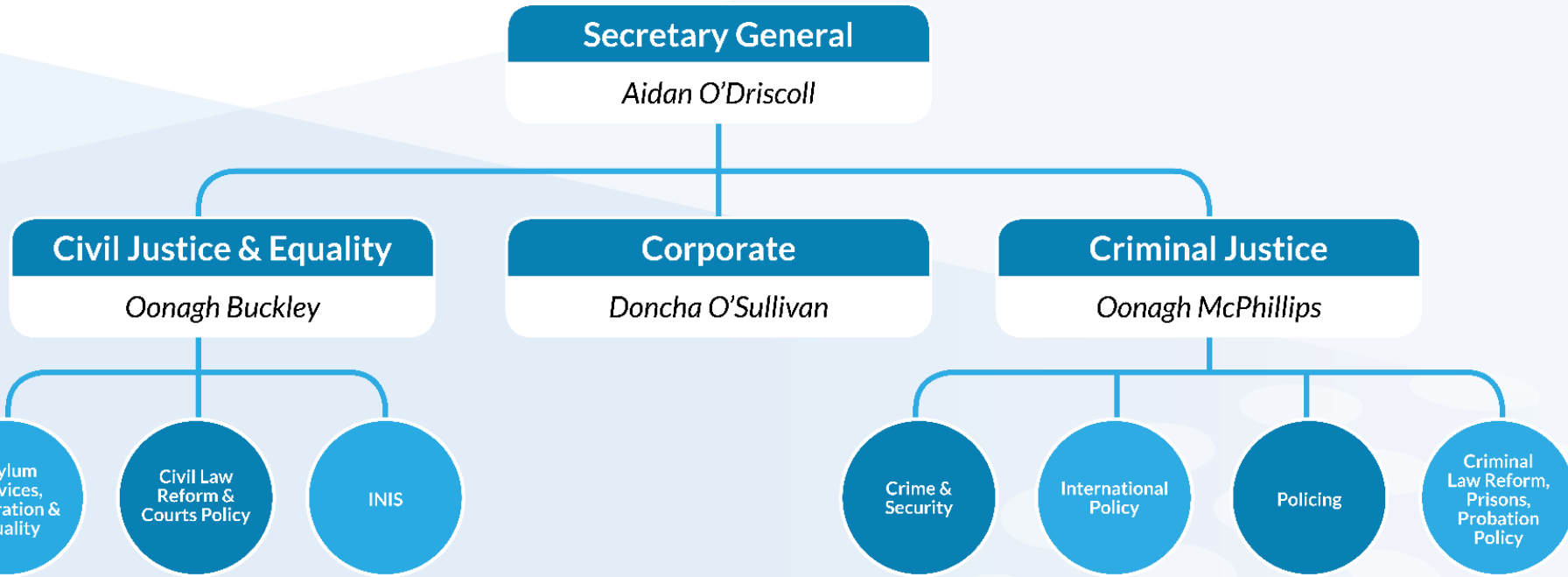
23rd May 2019

# Our Starting Point

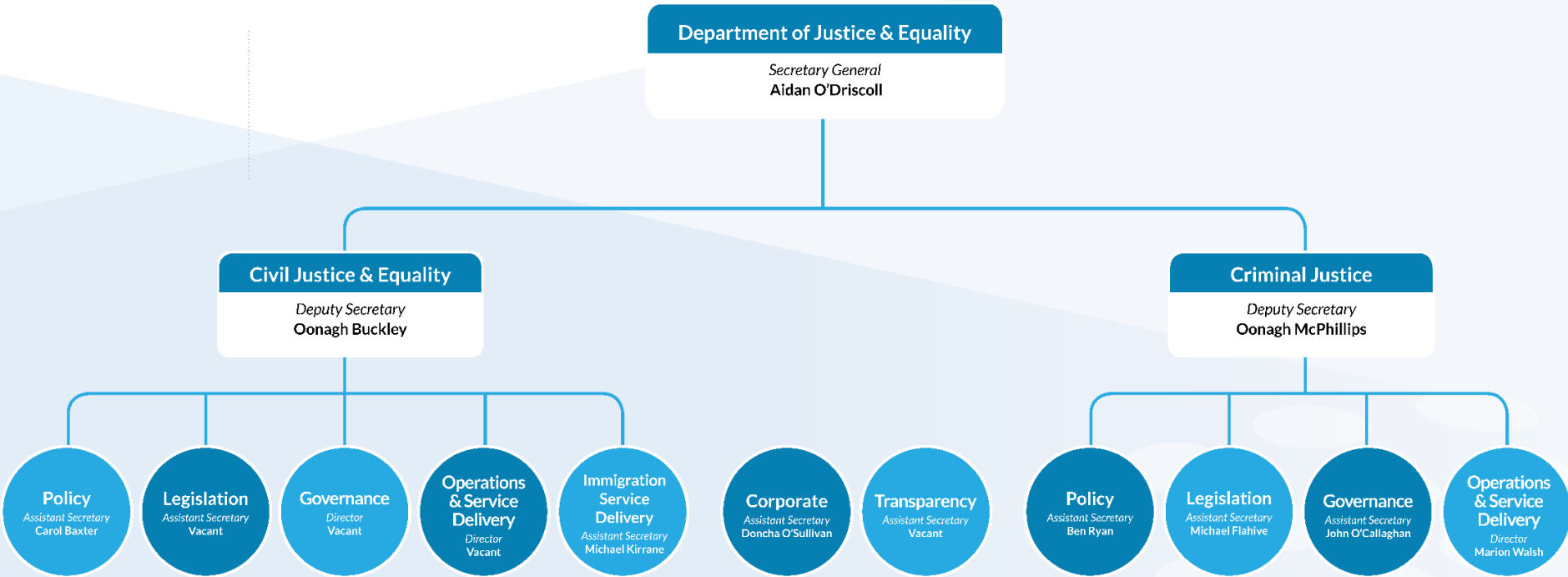
## Department of Justice & Equality Organisation Chart



# Mid-point realignment









# Moving to a functional model





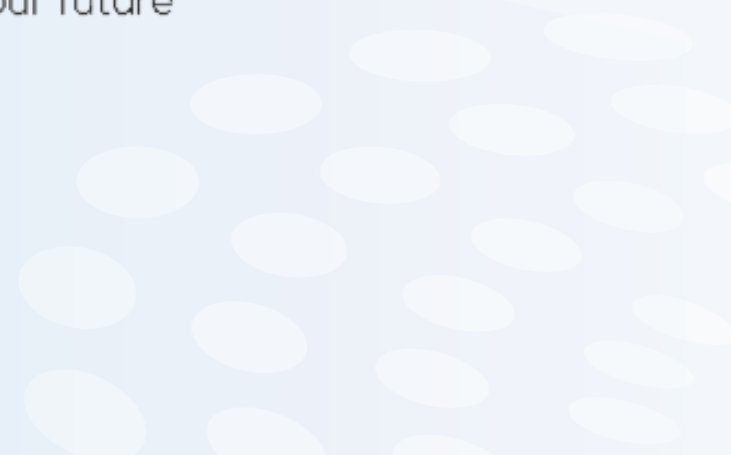
# Detail of functions

	<b>Policy</b>	The policy function is the think tank for the Department. It will operate as a thought leader, developing long term, evidence-based policy through research and analysis of information and data from multiple sources. It will take a proactive and strategic view of Justice and Equality policy formulation and review, and enable the Department to provide 'best-in-class' advice to the Minister and Government in the long-term interest of all citizens.
	<b>Legislation</b>	The legislation function is the law maker for the Department, responsible for drafting both primary and secondary legislation and creating and moving bills through the Attorney General's Office and the Oireachtas. Through consultation with relevant stakeholders, the legislation function will deal with both Irish law and the transposition of EU and International law. It will advise and work closely with other functions to ensure that relevant implications are considered at all stages of the legislative process.
	<b>Governance</b>	The governance function is the oversight function for the Bodies under the aegis of the Department. Working collaboratively, the function will ensure that Bodies have a clear strategy, meet agreed standards of performance, transparency and governance, and manage their resources appropriately. The governance function will support independent Bodies to perform effectively, and adopt a consistent approach based on recognised standards, which can be tailored to each Body as appropriate to ensure clarity, fairness and accountability.
	<b>Transparency</b>	The transparency function is responsible for sourcing, assessing and communicating all information required by the Minister, as well as ensuring consistent standards of internal and external communications. The function will integrate information, analysis and communications from across the Department to create coherent narratives on Justice & Equality themes. It will proactively determine where there is a need for information to be communicated or published, as well as responding in an agile way to incoming requests. The function will use a variety of channels, leveraging technology and real-time information, to ensure the Minister upholds their commitment of democratic accountability to citizens, the Oireachtas, the media and other stakeholders.
	<b>Operations</b>	Operations is the function responsible for planning, risk management, project & change management across the Department. Operations will set and monitor key performance indicators and track goals across the Department. The function will provide a focus on continuous improvement, and support the Department in times of crisis. It is a core function which enables all other functions to operate effectively within a fast-paced and changing world.
	<b>Service Delivery</b>	Service Delivery areas will manage the delivery of efficient, robust and customer-centric frontline services for the Department. Through consultation with customers and other stakeholders they will design and deliver high-quality public services that support the achievement of policy objectives and the Department's strategic goals. This will require the identification of new, innovative ways to deliver services to keep pace with changes in the Justice & Equality sector and more widely, making good use of new technologies and identifying opportunities for continuous improvement.



# Transformation

your department | your future



# PANEL DISCUSSION

## PLENARY 1

**Deirdre Garvey,  
Chief Executive Officer,  
The Wheel**



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# COFFEE BREAK

**11:50AM - 12:20PM**



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# PARALLEL SESSION: 12:30PM – 1:30PM

**PROTECTING CIVIL SOCIETY'S VOICE - LEVEL 6; ROOM 81/82**

**RISING TO THE SDG CHALLENGE - LEVEL 6; ROOM 83/84**

**SOCIAL ENTERPRISE: A NEW WAY OF THINKING - LEVEL 5; CANAL CAFÉ**

**ACCOUNTABILITY AND AUTONOMY: GETTING THE BALANCE RIGHT - LEVEL 5;  
HOGAN SUITE**

# SESSION 1: PROTECTING CIVIL SOCIETY'S VOICE



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**CHAIR:**

**LIAM HERRICK,  
IRISH COUNCIL FOR CIVIL  
LIBERTIES**



# SIOBHAN O'DONOGHUE, UPLIFT



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# JOHN DEVITT, TRANSPARENCY INTERNATIONAL IRELAND



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# COLM O'GORMAN, AMNESTY INTERNATIONAL IRELAND



# SESSION 1: PROTECTING CIVIL SOCIETY'S VOICE



# PRACTICE PANELS 2.45PM – 4PM

**Nurturing Our Future Leaders** Level 6; Room 81/82

**Where is the Digital Leadership?** Level 6; Room 83/84

**We Need to Talk About Board Diversity** Level 5; Canal Café

**From Slowbalisation to the Cashless Society – What's Around the Corner?** Level 6; Room 79/80

# SESSION 2: RISING TO THE SDG CHALLENGE



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# CHAIR: SUZANNE KEATINGE, DOCHAS





# NIAMH GARVEY, TRÓCAIRE



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# OISIN COGHLAN, FRIENDS OF THE EARTH IRELAND



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# SALOME MBUGUA, AKIDWA



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# DR. SEAN HEALY, SOCIAL JUSTICE IRELAND



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# DR. VINCENT CARRAGHER, TRINITY COLLEGE DUBLIN



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**SPECIAL PERFORMANCE BY WE  
ARE ALL HUMAN,  
LARGY COLLEGE  
(YSI SILVER AWARD)**

# SESSION 2: RISING TO THE SDG CHALLENGE



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# PRACTICE PANELS 2.45PM – 4PM

**Nurturing Our Future Leaders** Level 6; Room 81/82

**Where is the Digital Leadership?** Level 6; Room 83/84

**We Need to Talk About Board Diversity** Level 5; Canal Café

**From Slowbalisation to the Cashless Society – What's Around the Corner?** Level 6; Room 79/80

# SESSION 3 - SOCIAL ENTERPRISE: A NEW WAY OF THINKING



# CHAIR: GRÁINNE KELLIHER, AIRFIELD ESTATE



# AOIBHEANN O' BRIEN, FOODCLOUD



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# DEIRDRE MORTELL, SOCIAL INNOVATION FUND IRELAND



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# **Social Innovation Fund Ireland**

## **The Wheel Summit 2019**



# WHAT WE BELIEVE

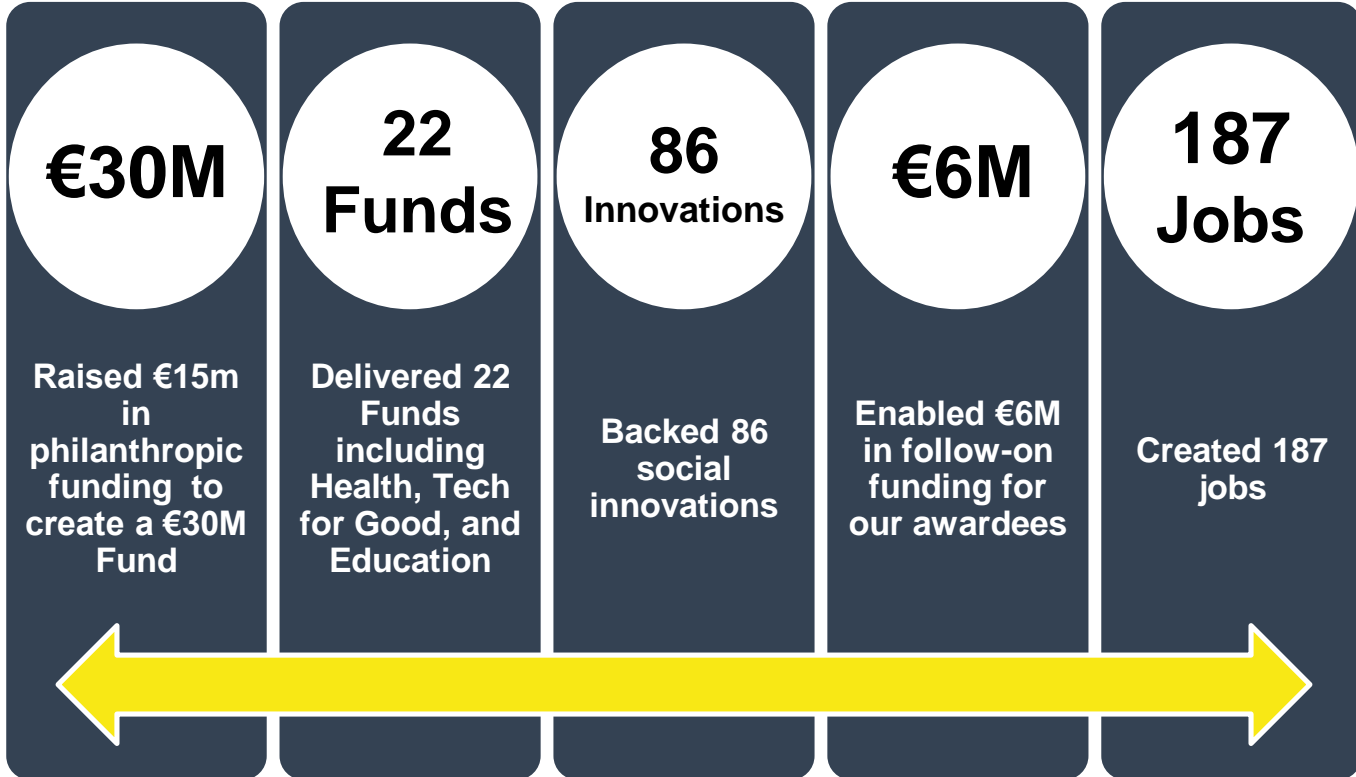
Social Innovation Fund Ireland provides **growth capital** and support to the **best social enterprises** and **innovations** in Ireland, helping to **scale** and **maximise their impact.**



**SOCIAL  
INNOVATION  
FUND**

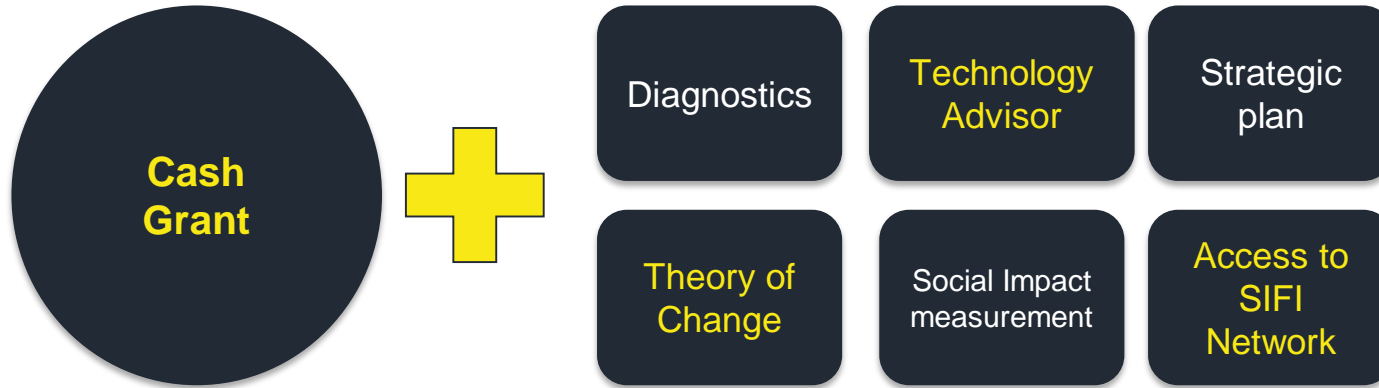
Sustaining great ideas

# WHAT WE HAVE ACHIEVED





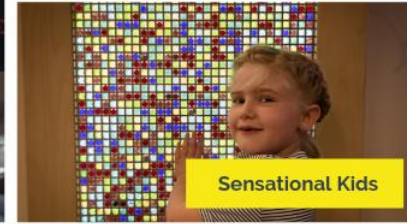
# Social Enterprise Development Fund 2017-19 Accelerator Programme



## Social Enterprise Development Fund

- Funded by IPB Insurance - donation of €800k over 2 years
- Match funding from DRCD through Dormant Accounts Funds
- 300 applications over 2 years
- 22 Social enterprises supported in 2018.

## Some of our SED Fund Awardees:



# SOCIAL ENTERPRISE DEVELOPMENT FUND

What We Achieved In 2018

# 102

## JOBS

At the end of 2018, the  
Social Enterprise Fund  
had created 102 new  
jobs



# 22

## SOCIAL ENTERPRISES

In 2018, we  
supported 22 Social  
Enterprises



## VOLUNTEERS

# 279

Our awardees  
engaged 279  
volunteers



## LOCAL AUTHORITIES

# 14

Our Awardees come  
from across 14  
Local Authorities in  
Ireland



# 21,000

Through the fund our  
Awardees have  
provided services to  
21,000 people

## SERVICES PROVIDED



# WHAT WE HAVE LEARNED

- We have received 300 applications, conducted 50 interviews and carried out a survey on 100 people.
- There is optimism among leaders in the social enterprise space, 74 % of them plan to recruit more staff in the next 12 months.
- There are particularly challenges for social enterprises in measuring their social impact.
- 73 % of respondents reported that access to financial resources is their biggest challenge.



**SOCIAL  
INNOVATION  
FUND**

Sustaining great ideas

## WHAT WE DO

Social Innovation Fund helps by providing both **cash grants** and **non-financial supports** to our awardees, to tackle these challenges head on and make the **future of the Social Enterprise space in Ireland** the best possible.



**SOCIAL  
INNOVATION  
FUND**

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# ANDREW FORDE, DEPARTMENT OF RURAL & COMMUNITY DEVELOPMENT



# SESSION 3 - SOCIAL ENTERPRISE: A NEW WAY OF THINKING



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# 20 YEARS the wheel

Stronger Charities.  
Stronger Communities.

## 20<sup>TH</sup> ANNIVERSARY CELEBRATION

HOGAN SUITE (4:15PM-7PM)



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# SESSION 4 - ACCOUNTABILITY AND AUTONOMY: GETTING THE BALANCE RIGHT



# CHAIR: JACQUIE HORAN, COPE GALWAY



# MO FLYNN, REHAB GROUP



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# BERNARD O'REGAN, WESTERN CARE ASSOCIATION



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# TIM O'DONOHUE, KERRY DIOCESAN YOUTH SERVICE



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**KDYS**

Presentation by  
Mr. Tim O'Donoghue, KDYS CEO  
at The Wheel Summit 2019





## WHO/WHAT ARE YOU?

- INDEPENDENT ENTITY
- CHARITY
- SERVICE PROVIDER
- SOCIAL ENTERPRISE
- VOLUNTARY ORGANISATION
- PARTNER
- NON PROFIT
- COMPANY LTD BY GUARANTEE
- N.G.O.
- SUB CONTRACTOR

## WHO ARE YOU ACCOUNTABLE TO?



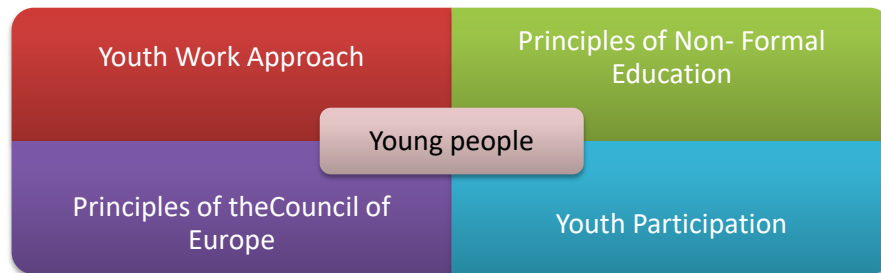


# KDYS –OUR APPROACH

## KDYS Mission

*To empower all young people to grow to their full potential by enabling them to acquire the knowledge, attitudes, and skills necessary for their wellbeing and the enrichment of their communities*

An inclusive approach to working with all young people aged 10-25 years informed by four pillars:





## KDYS Programmes



State  
Contracts





From partnership to service provider

Identity questions: organisation/workforce

Ownership

Responsibility but imposed direction

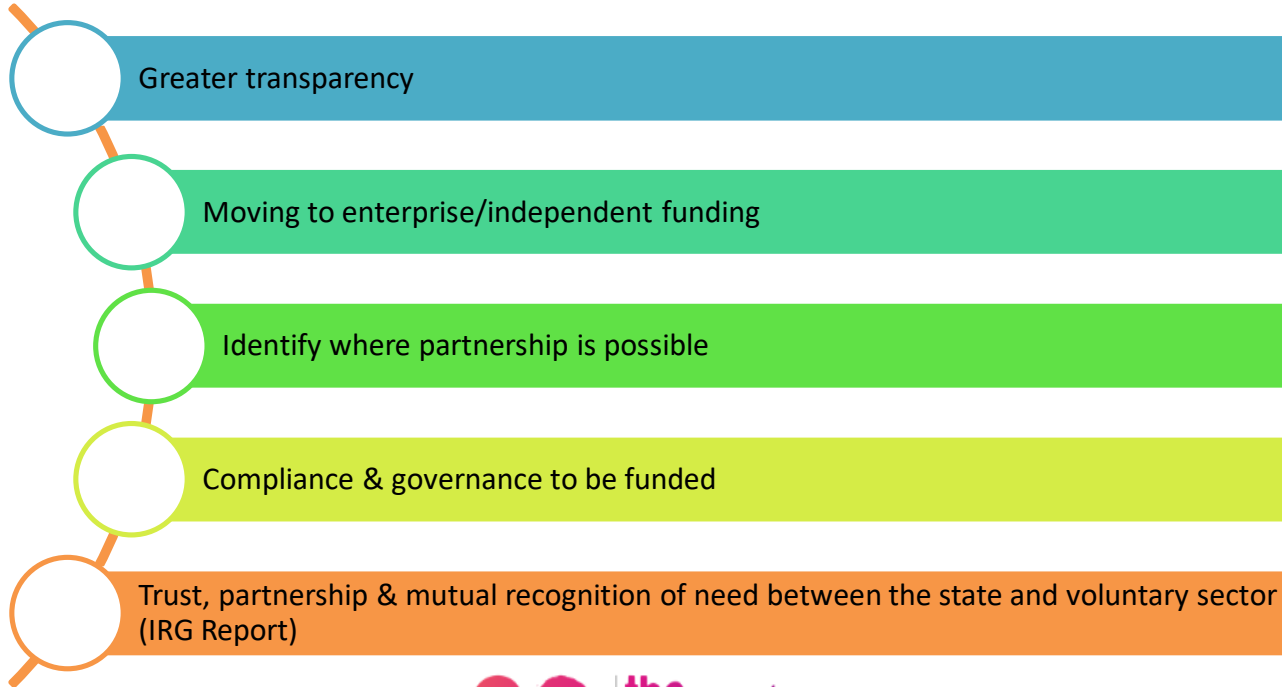
Agility and flexibility limited

Increased bureaucracy

What constitutes Value?



# Rebalancing...



Stronger Charities.  
Stronger Communities.

# SESSION 4 - ACCOUNTABILITY AND AUTONOMY: GETTING THE BALANCE RIGHT



# PRACTICE PANELS 2.45PM – 4PM

**Nurturing Our Future Leaders** Level 6; Room 81/82

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# LUNCH

1:30PM - 2:45PM



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Stronger Communities.

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# **PRACTICE PANELS: 2:45PM – 4:00PM**

**NURTURING OUR FUTURE LEADERS LEVEL 6; ROOM 81/82**

**WHERE IS THE DIGITAL LEADERSHIP? LEVEL 6; ROOM 83/84**

**WE NEED TO TALK ABOUT BOARD DIVERSITY LEVEL 5; CANAL CAFÉ**

**FROM SLOWBALISATION TO THE CASHLESS SOCIETY – WHAT'S AROUND THE CORNER? LEVEL 6; ROOM 79/80**



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# NURTURING OUR FUTURE LEADERS



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# HOST:

# DEREK MCKAY, ADARE



**PANELLISTS:**  
**SHARON HUGHES - DIT SU);**  
**ADRIAN MCCARTHY - FOR**  
**PURPOSE/2INTO3**  
**YVONNE MCKENNA - GAISCE**

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# WHERE IS THE DIGITAL LEADERSHIP?



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**HOST:**

**DARRAGH DOYLE,  
EPIC THE IRISH EMIGRATION  
MUSEUM**



# PANELLISTS:

**TOM O'SULLIVAN - ICS**

**LIZ WATERS - AN COSÁN**

**WAYNE MURRAY - AUDIENCE**

**EAMON STACK - ENCLUDE**

# EAMON STACK, ENCLUDE



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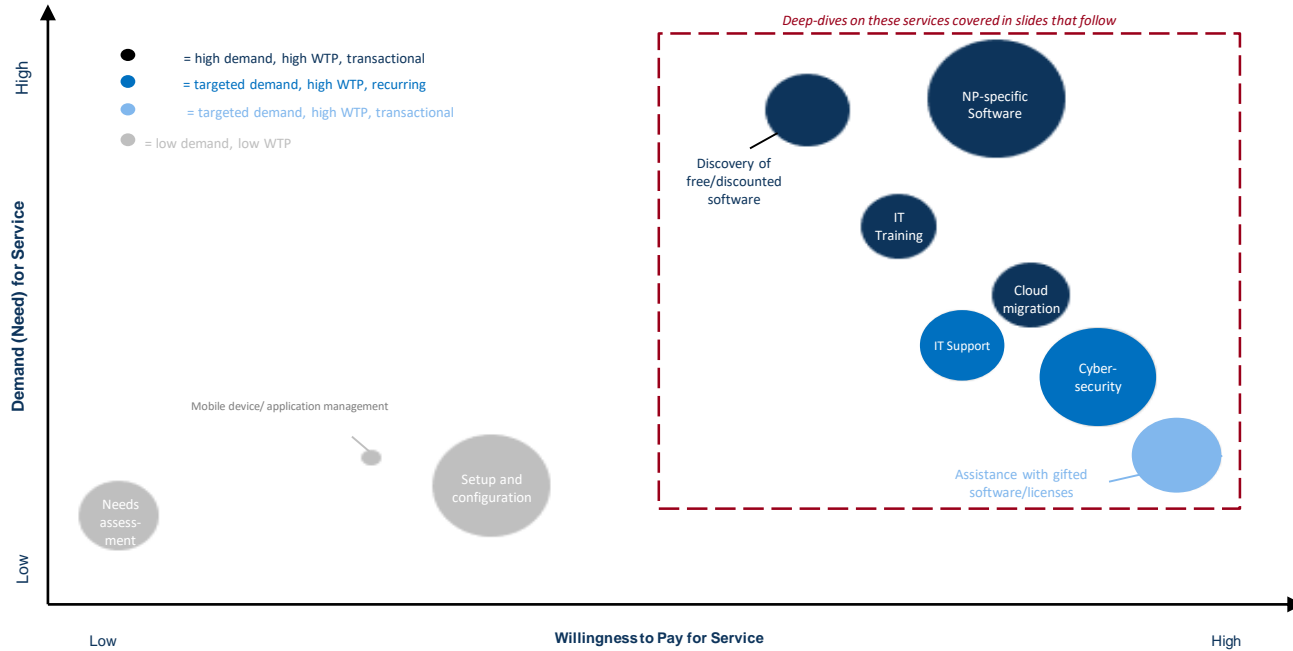
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**THE'RE NOT  
COMING**

Nonprofit-specific software, free software discovery services, IT training and education, and cloud migration services are the most attractive IT value-added services.

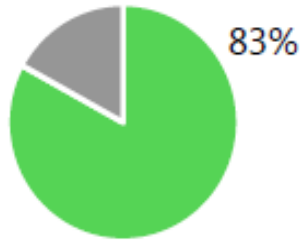
### IT Value-Added Services by Demand and Willingness to Pay

(Bubble size represents purchasing power (average IT budget) of those willing to pay)

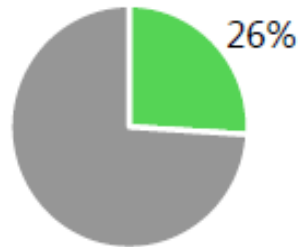


# Global Nonprofit Tech Survey 2017

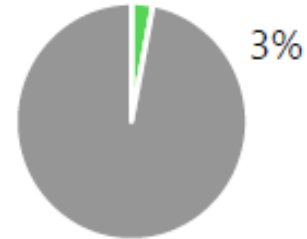
97% nonprofits less 50 staff



>1000 Employees



>500 -999 Employees



<500 Employees

# **What do Charities [NPO] do?**

## **Charity Purposes For Public Benefit**

# Nonprofit Purpose



Dependent on  
in Winter Appeal

[Help Michael Now](#)





# **Deep Digital Transformaton?**

**To use Tech  
to measurably increase  
the Impact  
of our**

**Nonprofit Purposes**

**[For Public Benefit]**

# Case Studies of Success

**\* Applications**

**designed + build by charities  
for charities**

- eCASS – Addiction Services
- eHOME – Homeless Service
- YeSS – Youth Services
  
- eSAFE- new DV services solution

# eSAFE – DV Services Solution



- Three years collaboration
- Co-Design project
  - Supporting good practice
  - Supporting Standard Data
- ALL 39 C&V DV services



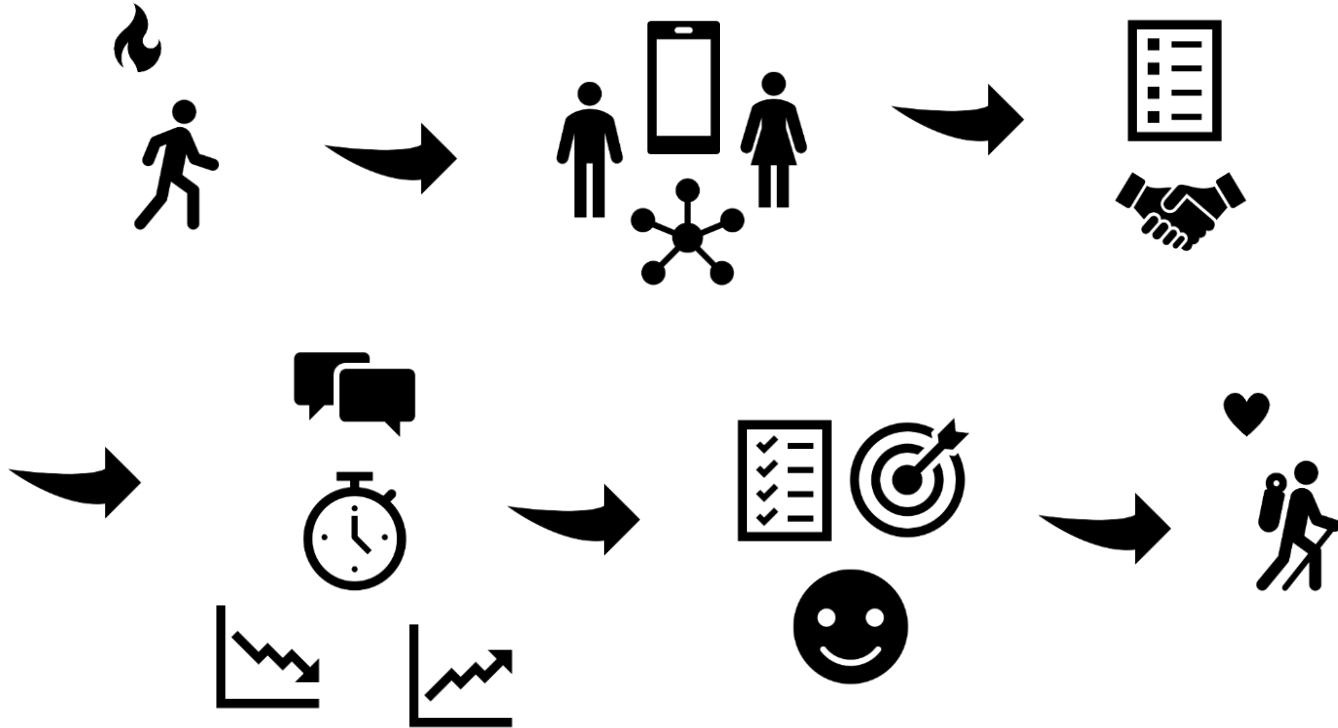
# eSAFE – DV Services Solution



- Major funder – R&D
- Salesforce.org donations
- Service contribution
- National Data Set [not defined]
- Localisation



# Design for Quality Service Delivery



# How to go from Co-design to eSAFE tech solution?



**Design for Quality – Design for Impact**

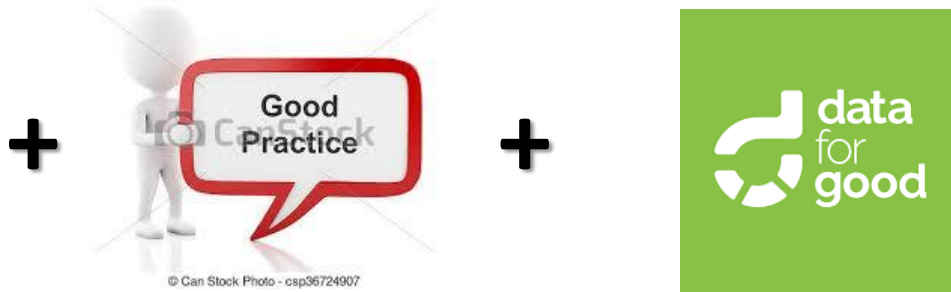
# What Tech increases Charity impact?



- **Not Tactical tech**

# What Tech increases Charity impact?

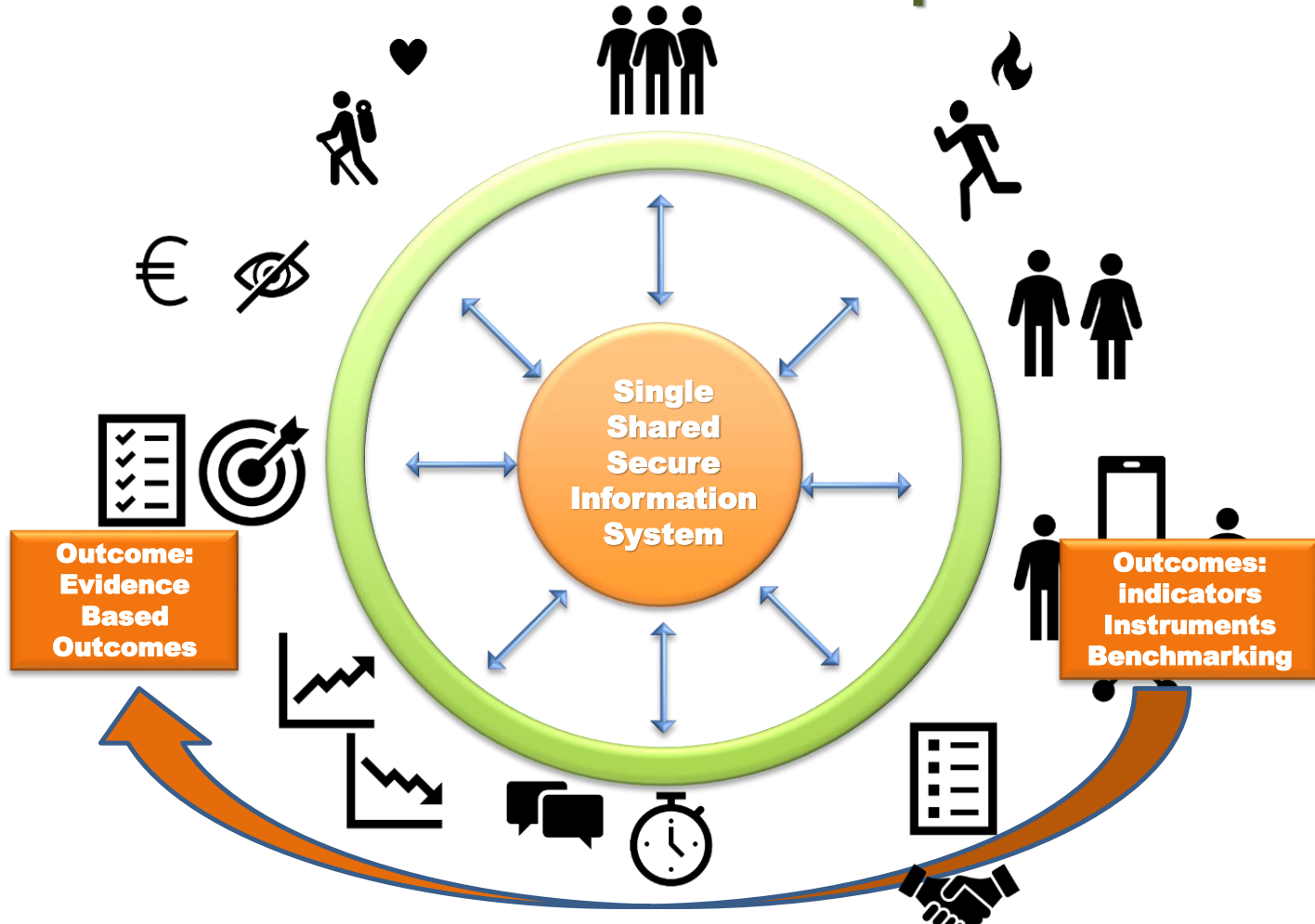
= Strategic Digital Solutions



=> Community of Practice



# eSAFE - to increase impact



# What Tech increases DV impact?

= Database Technology  
+ eSAFE

= CRM + eSAFE

=   
[salesforce.org](https://salesforce.org)

# Digital Strategy for Social Impact



## SUSTAINABLE DEVELOPMENT GOALS



- Tech = “Click and Cloud”
- Co-Design = NP+NP
- Delivery = NP4NP [TSG]

**WE'RE HERE!**

**WE'RE ABLE!**

**ARE WE WILLING  
TO COLLABORATE?**

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# WE NEED TO TALK ABOUT BOARD DIVERSITY



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HOST:

MARY CUNNINGHAM,  
NYCI



# PANELLISTS:

**GILLIAN HARFORD, 30% CLUB IRELAND**  
**DORIS ABUCHI-OGBONDA, NEW**  
**COMMUNITIES PARTNERSHIP**  
**MICHAEL WHITE, SPUNOUT**



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# FROM SLOWBALISATION TO THE CASHLESS SOCIETY – WHAT'S AROUND THE CORNER?

**HOST:**

**DENISE CHARLTON,  
DENISE CHARLTON AND  
ASSOCIATES**



# PANELLISTS:

**STEFAN ISZKOWSKI, EU COMMISSION**  
**CHARLES MESQUITA, QUILTER CHEVIOT**  
**DR. SHANA COHEN, TASC**  
**AVERIL POWER, IRISH CANCER SOCIETY**

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