# The Wheel: Logic Model



Community.

sensitively

regulated,

adequately

resourced and

supported and

appropriately

recognised and

valued - for the

equal society.

open and

accountable.

contribution they

make to achieving a

fair, just and more

CVC organisations

are widely trusted,

voluntary and

charitable (CVC)

organisations are

Overall Impact

→ Internal Outcomes → Strategic Objective 6: Ensure that The Wheel has the right structure, capacity and human, technical and financial resources resources to deliver this plan.

- Greater financial diversity, operational effectiveness and independence for The Wheel.
- The Wheel continues to develop as a learning organisation, attracting the best staff and board members.
- The Wheel has greater influence and continues to be recognised as a key national advocate for the CVC sector.
- The Wheel's work is effective and informed by best-practice.
- The Wheel is recognised as a national membership organisation that models best practice in the sector
- Our members, and we ourselves have greater understanding of, how to do our work in a sustainable way.

#### **OUTPUTS**:

Compliance initiatives with Governance Code, SORP and Charity Regulator's guidelines

Training & development for staff & board members

Multi-year implementation, oversight & evaluation of: Strategic Funding plan & HR Strategy National Rural Network programme (with IRL & others)

Strategic Objective

## Build a strona. diverse, engaged and connected membership.

- We are a more influential voice.
- Easier collaboration and sharing across members organisations.
- An engaged membership, which is strengthened by connections to international networks of voluntary organisations.

#### **OUTPUTS**:

Membership programme

Regional Champions & regional fora

Member survevs

Member Networks: -CEOs -Charity Finance -Managers -HSE/Tulsa funded organisations -Leadership -GDPR -HR -Charity Trustees Charity Impact

Awards Membership/ Board Accountability Policy

→ External Outcomes → Strategic Objective 1: Positively influence public opinion and win policy change to strengthen trust and support and support for our sector.

- Knowledge about the sector improves amongst policy-makers and the media.
- There is an increase in the public's trust levels in charities from the low of 43% measured in Nov 2016
- There is increased access to reliable information about the sector.
- CVC organisations are credibly, proportionately and supportively regulated and monitored in a way that is also
- Long-term thinking and a strategy for the sector are on the agenda.
- Public services are provided within a societal value framework.
- The role of the CVC and the voluntary approach to public service provision is understood and valued.
- An environment exists in which community, voluntary and charitable organisations are confident, courageous and visible in their advocacy work.
- CVC organisations are supported and resourced more effectively (by the public, funders and policy makers) to make the biggest difference that they can.

#### **OUTPUTS**:

-Lobbying & Influencing -Media Work -GoodCharitv.ie

Strategic Objective 2:

Strategic Objective 3:

building programmes.

### Foster excellent leadership within the sector.

- Leaders (both staff & trustees) are better equipped to lead their organisations effectively.
- CVC organisations are visibly committed to openness, transparency and accountability
- It becomes the norm for CVC organisations to have a published strategic plan.

Drive the continuous improvement of organisational practice within the sector.

CVC organisations are actively committed to continuous improvement

### **OUTPUTS**:

-Charity Trustee targeted supports, incl 'Charity -Trustee Drivers Licence' online training

Accredited leadership professional development pgm

-Governance Code support

There is an increase in levels of skills, ability, information and knowledge for those engaging with our capacity-

Over long-term, organisations demonstrate good governance, transparency, regulatory compliance, effective responses

Boards/trustees adopt training and development policies and pgms which are implemented & evaluated.

-Governance Code templates

Trusteeship

-Research & surveys

-Certificate in Charity Law &

**CVC** organisations are well led, governed and managed.

The CVC sector has the capacity and capability to effect positive social change.

As a result of having a diverse. actively engaged and growing membership, The Wheel continues to be a strong, inclusive and influential voice for the sector.

**OUTPUTS**:

-Training, advice & guidance programme -'how to' publication, incl: Solid Foundation & -Resourcepoint affinity deals

-Fundingpoint -EU funding: advice, partners

-Regulation & Policy Updates search & technical assistance

# Sustainable Communities **Strategic Objective 4:**

# Demonstrate the crucial value of participation in community and civic life and in public decision-making.

to commissioning, progress in diversifying income, and ability to engage in 'outcomes-based planning'.

- There is more information and guidance for people to get involved in civic participation and volunteering.
- There is greater recognition among policy-makers and funders of the benefits of active citizenship, and of the need to facilitate and support it through progressive policies.
- There is an enabling policy environment to support active citizenship and volunteering.
- Ireland's responsibilities under the Sustainable Development Goals are both informed by the work of our members and understood by our members.
- Our members understand how they can contribute to sustainable development in how they do their work.

### **OUTPUTS**:

-Charity -Sustainable -Partnership with -Active Citizenship research, -Sustainable Communities Development Volunteer Ireland evidence and case-making work (with EPA) **Impact** Awards Goals pam

**CVC** organisations are understood as engines of active citizenship by the public, policymakers and within the sector.